ENGINEERING AND RELATED SERVICES
May 16, 2024
Contract No. 4400029079
State Project No. H.014625.6
Federal Aid Project No. H014625

Entity Contract for Terry Parkway: LA23 – U.S. 90B (CE&I) Jefferson Parish

Submitted By:

ROYAL ENGINEERS AND CONSULTANTS, L. L. C.

Submitted To:













May 16, 2024
Department of Transportation and Development Consultant Contract Services Administrator 1201 Capitol Access Road, Room 405-E
Baton Rouge, LA 70802-4438
DOTDConsultantAds80@la.gov

Contract No. 4400029079
State Project No. H.014625.6
Federal Aid Project No. H014625
Entity Contract for Terry Parkway: LA 23-U.S. 90B (CE&I) Routes: LA 23 and US 90B
Jefferson Parish



Royal is 100% Louisiana-owned & headquartered

Dear Consultant Selection Committee.

Royal Engineers and Consultants, L.L.C. (Royal) respectfully requests your review and consideration of the enclosed proposal prepared in response to the Department's advertisement for Engineering and Related Services for the Entity Contract for Terry Parkway: LA 23–U.S. 90B (CE&I) Routes: LA 23 and US 90B. Since 2005, Royal has delivered multi-discipline professional engineering, construction and program management, and resident inspection services for industry, government, and the private sector across the Gulf Coast and is fully licensed, bonded, and insured to do so. Additionally, Royal has provided construction engineering and inspection for complex roadway programs throughout South Louisiana, totaling more than \$500 million.

With offices in Baton Rouge, New Orleans, and Lafayette, staffed with roadway design and construction specialists, the Royal Team is positioned to mobilize immediately and perform the requested services within the established parameters. Through our carefully selected team of professionals, we are committed to providing the Department and Jefferson Parish with the full suite of construction engineering and inspection services required, and we are confident we will surpass expectations. Our proposed team meets or exceeds the specified minimum requirements and is organized to meet the needed services described in Attachment A of the advertisement. The Royal Team's statement of qualifications is submitted in response to the referenced advertisement. It highlights our relevant experience and expertise and articulates our unique capabilities to perform needed services promptly and professionally within budget.

Royal has a long history of service in Jefferson Parish, including the West Metairie Avenue Bridge (H.015009.5) project and the CE&I project US 90Z Harvey Canal Tunnel Rehabilitation (H.010673).

We appreciate the opportunity to respond and look forward to working with the LADOTD and Jefferson Parish. Please direct communication to our Primary Point of Contact, Michael Pugh, by phone at (504) 283-9400 or via email at mpugh@royalengineering.net.

Sincerely,

Michel Pugh, P. E., President Royal Engineering and Consultants, L.L.C.





DOTD FORM: 24-102

PROPOSAL TO PROVIDE CONSULTANT SERVICES

(Revised January 1, 2023)

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

1. Contract Name (as shown in the advertisement)	Entity Contract for Terry Parkway: LA 23–U.S. 90B (CE&I) Routes: LA 23–US 90B	10. This is to certify that all information contained herein is accurate/true, and that the team presently has		
2. Contract Number(s) (as shown in the advertisement)	4400029079	sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract		
3. State Project Number(s) (if shown in the advertisement)	H.014625.6	obligations, refrain from a boycott of Israel. Proposer also certifies/agrees that the following information is correct: In preparing a response, the proposer has	110/	
4. Prime Consultant Name (must match lawfully required registration with LA Secretary of State)	Royal Engineers and Consultants, L.L.C.	considered all proposals submitted from qualified, potential subcontractors/suppliers, and has not, in the solicitation/selection/commercial treatment of	Signature above shall be the same person	
5. Prime Consultant License Number (lawfully required registration LA Professional Engineering & Land Surveying Board)	EF.0003328	any subcontractor/supplier, refused to transact/ terminate business activities, taken other actions intended to limit commercial relations with person/ entity that is engaging in commercial transactions in	listed in Section 9: Date: May 16, 2024	
6. Prime Consultant Mailing Address	1501 Religious Street New Orleans, LA 70130	Israel/Israeli-controlled territories, with specific intent to accomplish a boycott/divestment of Israel. The proposer also has not retaliated against any		
7. Prime Consultant Physical Address (existing/to be established)	person/entity for reporting such refusal, to			
8. Name, Title, Phone Number, and Email (Prime Consultant's Contract Point of Contact)	Michael Pugh, P.E., President, 504-283-9400, mpugh@royalengineering.net	false, and to terminate any contract awarded based on a false response.		
9. Name, Title, Phone Number, and Email (Official with Signing Authority)	Michael Pugh, P.E., President, 504-283-9400, mpugh@royalengineering.net	11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.	Firm(s): Firm(s)' % N/A N/A	



12. Past Performance Evaluation Discipline Table:

As indicated in the advertisement, insert the completed table here. The percentages for the prime and sub-consultants must total 100% for each past performance evaluation discipline, as well as the overall total percent of the contract.

The only past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other (please specify).

Past Performance Evaluation Discipline(s)	% of Overall Contract	Royal Engineers and Consultants, L.L.C.				Each Discipline Must Total 100%
CE&I/OV	100%	100%				100%
Identify the percentag	e of work for the overal l	contract to be performed by the prime cor	sultant	and e	ach su	b-consultant.
Percent of Contract	100%	100%				100%



13. Firm Size:

For all firms that are part of this team, indicate the approximate number of personnel to be committed to this contract, by DOTD Job Classification and the total number of personnel within the firm that could provide support, if needed. If a specialized job classification is required and not included on the DOTD job classification list, specify "Other (please specify)" and include the classification title inside the parentheses.

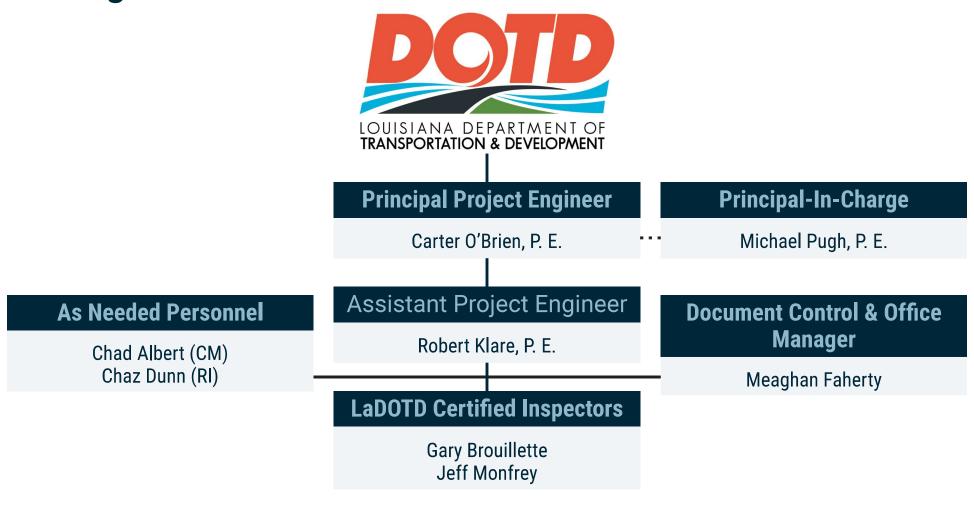
The DOTD Job Classification(s) to be used can be found at the following link:

http://wwwsp.dotd.la.gov/Inside_LaDOTD/Divisions/Engineering/CCS/Job_Qualification/Job%20Classifications%20with%20Descriptions.pdf

Firm Name	DOTD Job Classification	Number of Committed Personnel	Total Number Personnel Available in Job Classification
	Accountant	1	0
	Administrative	1	5
	CADD Operator	1	2
	Clerical	0	3
	Engineer	5	7
Royal Engineers and Consultants, L.L.C.	Engineer Intern	0	3
	Inspector	3	6
	Inspector - Certified	3	4
	Project Office Manager	1	10
	Principal	1	3
	Supervisor – Other	2	4



14. Organizational Chart:





15. Minimum Personnel Requirements:

Use the table below to identify both prime consultant and sub-consultant staff designated to work on this contract meeting the Minimum Personnel Requirements (MPRs) specified in the advertisement. Ensure the résumé reflects the required experience stated in the MPR. Make sure the P.E. discipline is also listed (highlighted in table) that is meeting the MPR; e.g. professional civil engineer should show the discipline of the license as civil if meeting that MPR.

MPR No.	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B)	Firm	License Type & Discipline Meeting MPR/ Certification & Number (Ex: PE # - Civil)	State of License	License, Certification, & Expiration Date
1	Michael Pugh, P. E.	Royal	Professional Engineer, 30911, Discipline: Civil	LA	3-31-2026
2	Alec Carter O'Brien, P. E.	Royal	Professional Engineer, 43647, Discipline: Civil	LA	3-31-2026
3	Alec Carter O'Brien, P. E.	Royal	Professional Engineer, 43647, Discipline: Civil	LA	3-31-2026



16. Staff Experience:

Firm Employed By: Royal Engineering and Consultants, L.L.C.

Name: Michael Pugh, PE	Title: Principal-in-Charge	Year Registered: 2003 Discipline: Professional Engineer, Civil
Years of Relevant Experi	ence with this Employer: 17	Years of Relevant Experience with Other Employer(s): 11
Degree(s) / Years / Spec	ialization: BS / 1997 / Civil Engineering	Active Registration Number / State / Expiration Date: 30911 / LA / 3-31-2026
Contract Role(s) / Brief I	Description of Responsibilities: Principa	pal, MPR 1
Experience Dates		Experience and Qualifications Relevant to the Proposed Contract
28 Years of Experience	managed the St. Bernard Parish Roady	ence in designing roadway plans and the construction management of roadway and drainage systems. He dway Restoration Program, including the design, bidding, and construction management of 178 roadways with a . He is a Registered Professional Engineer in eight states, including Louisiana.
06/18 - 06/19	DPW Cooperative Agreement – New O Principal in Charge of the team contra (5) maintenance zones, performing rep sewer & drainage), sidewalks, ADA-Co	n and Resident Inspection Services for Sewerage and Water Board of New Orleans and City of New Orleans Orleans, LA acted to provide construction management and inspection services for annual maintenance contractors in five epair and restoration of pavement and associated infrastructure, including utility repair and replacement (water, ompliant Ramps, as well as replacement and repair to associated infrastructure, with a monthly total of 30-35 sibilities included team mobilization, including serving as principal engineer.
11/19 - 06/22	Principal Engineer on the Royal team of inspection services for the City of New concrete and asphalt roadways and as Hurricane Katrina. Construction services	contracted by the Department of Public Works (DPW) to provide construction management and resident w Orleans Roadway Restoration Program CM and Inspection. This project includes restoration of parish associated infrastructure (i.e., sidewalks, driveways, drainage, sewer, and water) that suffered damage during are being performed by multiple contractors under contract by DPW and overseen by Royal. Royal is ent, data management, reporting, platform deployment, quality assurance, administration, pay applications, vices.
02/15 - Ongoing	Principal Engineer on team contracted resident inspection, technical/enginee	Cast Con-Span Canal Crossings Engineering and CM Services – St. Bernard, LA d for civil engineering, design, surveying, geotechnical, field layout, bidding, construction administration, ering project close-out, construction management (CM) services. Responsibilities included project r design input, and team mobilization for the replacement of 6 culverts with pre-cast Con-Span structures and acity of the canal.
03/17 - 05/19	Civil Engineering Subject Matter Exper located at the Lafayette Regional Airpo	F Phase III Enabling Project – Lafayette, LA ert on team providing construction management services for the Taxiway Foxtrot Phase III construction project port which includes the creation of a parallel taxiway for Runway 4L-22R and a connector taxilane to extend ew terminal. Responsibilities included performing a project constructability review.



MaxPave Roadway Program: PM/CM of Utility Rehabilitation – New Orleans, LA	LA
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Principal Engineer responsible for interagency coordination, project management, contract administration, construction management, assessment, and 09/19 - 03/20 resident inspection services for the CNO DPW and SWBNO combined utility rehabilitation initiative. The project involves 50 to 75 service cuts weekly to conduct the needed point repairs to the sewer and water infrastructure. Completed on-time and on-budget, Mr. Pugh's primary duties included client service management and civil engineering and utility impacts subject matter expertise.

Regional Transit Authority Streetcar Expansion Program - Construction Management Plus - New Orleans, LA

Principal-in-Charge for this streetcar expansion program, where Royal provided construction management and inspection services, document administration, and change order management. Services also included estimating and review of potential change orders and monitoring differing site conditions encountered 12/10 - 01/17 during construction. The project consists of 14,400 track feet of continuously welded rail, installation of the half grand union at Canal and N. Rampart, an embedded double cross over at Frenchman & Elysian Fields, refurbishment of over 40 historic light poles to include LED bulbs, overhead catenary system installation, installation of traction powered substation, utility relocation and upgrades, and road milling and repaving. Mr. Pugh's team observed demolition, excavation, utility re-location, concrete, asphalt, earthwork, and track-work to ensure compliance with drawings and specifications.

Bloski Avenue Extension - Belle Chasse, LA

11/10 - 08/11

Principal Engineer for this road construction project. Royal worked directly for the Naval Facilities Engineering Command Southeast as the prime contractor. This project consisted of the construction of a 1,300-foot asphalt roadway and included the construction of stormwater drainage, sidewalks, concrete driveways, and solar street lighting. Through value engineering efforts, Mr. Pugh reduced NAVFAC's cost by \$800K and reduced the project schedule by 50 days. Royal was also responsible for the development and maintenance of the Stormwater Pollution Prevention Plan (SWPPP), Environmental Protection Plan (EPP), Health & Safety Plan (HASP), and Accident Prevention Plan (APP).

Roadway Restoration Project - St. Bernard Parish, LA

Lead Design Engineer and Project Principal responsible for engineering, roadway plans/design, and construction management services for the restoration 03/07 - 10/09 of all concrete and asphalt roadways, including associated infrastructure, including sidewalks, driveways, drainage, sewer, and water systems, that suffered damage during Hurricane Katrina and the recovery process. Mr. Pugh was the engineer in responsible charge for all design and served as the primary technical resource for contractor guestions and challenges encountered during construction.

LADOTD: Off System Bridge Program - Iberia Parish, LA

01/98 - 08/00

Mr. Pugh was responsible for maintaining and supervising all Iberia Parish's Off-System Bridge Program projects. This project included intermediate inspection of bridges, recommendations for repairs, supervised repair work, coordination with LADOTD and Parish officials, and maintenance of detailed bridge files.



Firm Employed By: Royal Engineers and Consultants, L.L.C.					
Name: Alec Carter O'Brien, PE	Title: Project Engineer	Year Registered: 2019	Discipline: Civil Engineer		
Years of Relevant Experience v	with this Employer: 5	Years of Relevant Exper	ience with Other Employer(s): 10		
Degree(s) / Years / Specializat	tion: BS / 2013 / Civil Engineering	Active Registration Num	nber / State / Expiration Date: 43647	/ LA / 3-31-2026	
Contract Role(s) / Brief Descri	ption of Responsibilities: MPR2 &	MPR 3 Project Engineer			
Experience Dates		Experience and Qua	lifications Relevant to the Proposed	Contract	
15 Years of Experience	managed field operations, inspect reconstruction projects for LADO drainage, and sidewalk projects.	tors, project documentat TD, FEMA, and other loca Mr. O'Brien has significan	, roadway, drainage, and bridge const on, and closeout on numerous project I agencies. He has extensively worke t experience preparing plans and spe fic Control Technician, Certified Flag	cts. He has completed in asphalt paving, ecifications in accord	ed road restoration and PCCP, catch basins,
06/23 – Ongoing	Project Engineer providing constr	H.015018.5 Entity Contract for Lafayette Parish Non-State Pvmt Markings (CE&I) Project Engineer providing construction contract administration and construction engineering inspection services for the construction related to the nearly 14 miles of restriping of Cajundome Boulevard, East Pinhook Road/Teurilngs Avenue, Kaliste Saloom Road, Mudd Avenue, and Gendarme Road, in Lafayette Parish.			
06/23 – Ongoing	H.010673 US 90Z Harvey Canal Tunnel Rehabilitation (CE&I) Assistant Project Engineer for Royal's project as a subconsultant to provide construction engineering and inspection services for the complete rehabilitation of the Harvey Canal Tunnel and its approaches along US 90Z in Jefferson Parish. The rehabilitation includes new tile lining, drainage pumps, pavement, structural, electrical and ventilation systems.				
10/20 – Ongoing	City of New Orleans Department of contractor and all construction ac recommending for approval of mo	providing construction ad of Public Works on the \$2 ctivities, including conduct onthly pay estimates, field . The project scope inclu-	oup B Roads - New Orleans, LA ministration, construction manageme 3 million infrastructure project. Mr. 0 cting progress meetings, dealing with d adjustments, and using knowledge a ded over 27,000 SY of PCCP paving, 4	D'Brien provided field resident complaints and experience in ci	management of the s, review and vil construction to ensure
04/18 - 02/20	for the restoration of four roadwa asphalt, lime and soil cement trea	al team contracted by the ys and the full reconstruction atments, asphalt binder a	e City of St. Gabriel to provide Construction of one roadway. This project's sond wearing overlay. Mr. O'Brien perfodesign alterations during construction	cope consisted of cormed construction n	old planing of existing nanagement



Construction Management Services for Jourdan Rd Wharf Terminal Substructure Repairs, Port of New Orleans

10/22 - Ongoing

Project Manager responsible for providing construction management services, including constructability reviews, document control, field representation, and supporting Port NOLA with project close out for the repair of the substructure of the wharf at the Jourdan Road Terminal on the Gulf Intracoastal Waterway in New Orleans. The existing wharf is more than 40 years old, measures 1,400 linear feet long by 265 feet wide consisting of pre-cast and castin-place deck elements supported by 2,000 open-ended steel pipe piles which are 14" and 16" in diameter with a 3/8" wall thickness and contain a fibrous jacket on the top 6 to 8 feet known to contain asbestos. The delivery method for the project is Construction Management at Risk (CMAR).

Construction Management and Estimating Services for Nashville Wharf A Substructure Repairs, Phase 2, Port of New Orleans

01/23 - Ongoing

Project manager responsible for providing construction management services including cost estimating, constructability reviews, document control, field representation, and supporting Port NOLA with project close out for the repair of the substructure of the Nashville Wharf "A" facility located on the Mississippi River in New Orleans, LA. The existing wharf was constructed in 1960 and 1961 and is approximately 2,400 linear feet long and 214 feet wide and supported by approximately 5,371 steel piles. The steel pile type varies throughout the structure. The delivery method for the project is Construction Management at Risk (CMAR).

Sales Tax Street and Road Rehabilitation Program - East Baton Rouge Parish, LA

06/17 - 08/20

Mr. O'Brien assisted the Project Engineer for this project which began in 1990. Mr. O'Brien provided oversight of inspectors, developed plans and quantities for upcoming projects, handled partial estimates and change orders and assisted the project engineer on project administration for the past 5 years. These projects include a variety of rehabilitation jobs; PPC paving patching, asphalt patching, asphaltic concrete overlay, crack sealing and full reconstruction including soil cement. Mr. O'Brien has served as Engineer on the following projects: 14-09 Winbourne Ave, 14-15 Crack Sealing, 15-01 Carrington Place, 15-02 / H.010648 Acadian Thruway Project, 15-03 Santa Maria, 15-04 Magnolia Trace & Shadows of White Oak, 15-05 Brookstown, 15-06 / H.010650 OLOL Project, 15-07 Old Perkins Barringer Foreman, 15-08 Woodale & Lobdell, 15-09 Pearirs Road & Comite Drive, 15-10 Crack Sealing, 15-11 PCC Partial Depth Patching, 15-12 Stumberg, 16-01 / H.011364 Goodwood Blvd., 16-02 / H.011363 Sherwood Blvd., 16-03 Sherwood Forest Streets, 16-04 Dalyrmple, 16-05 Bluebonnet and Nicholson, 16-06 Arbor Walk, 16-07 Choctaw, Prescott and Airway, 16-09 Goodwood and Sherwood Forest, 16-10 / H.011842 Chocktaw Drive Pavement Preservation. (DPW Project No. 15-CEST-0001)

I-10 Widening, LA 347 to Atchafalaya Floodway Bridge Route

01/19 - 08/19 As an Engineer Intern for this 3.436-mile, \$52 million project to widen the westbound lanes of I-10, including total reconstruction of the existing lanes both east and westbound and widening of four structures in St. Martin, Parish, Mr. O'Brien was responsible for Critical Path Method (CPM) schedule review.

H.003432 / US-51 Business Roundabouts - Hammond, LA

Senior Field Engineer responsible for problem identification and resolution in the field. This included preparing, designing, submitting, and revising concrete and asphalt mix designs in accordance with the project plans and specifications. Mr. O'Brien updated the CPM schedule each month, prepared as-built plans during construction to reflect in-field changes, and performed traffic control design during construction. He submitted numerous traffic control plans 08/14 - 08/16 during construction phase changes and ensured the TC plans were in accordance with the MUTCD. Various drainage structures had to be altered to accommodate in-field conflicts, for which Mr. O'Brien calculated the slope, made drainage structure drawing adjustments, and ensured all changed structures met the project specifications. In addition, he was responsible for OSHA-compliant safety measures being exercised in the field; surveying; and change order management and quality control on all project materials including asphalt density testing, base density testing, concrete cylinders, soil cement densities and striping reflectivity testing.



Firm Employed By: Roya	al Engineers and Consultants, L.L.C.		
Name: Robert Klare, PE	Title: Assistant Project Engineer	Year Registered: 2018 Discipline: Civil Engineer	
Years of Relevant Exper	ience with this Employer: 1	Years of Relevant Experience with Other Employer(s): 10	
Degree(s) / Years / Spe	cialization: BS / 2013 / Civil Engineering	Active Registration Number / State / Expiration Date: 42991 / LA / 3-31-2025	
Contract Role(s) / Brief	Description of Responsibilities: Constru	ction Engineer	
Experience Dates		Experience and Qualifications Relevant to the Proposed Contract	
11 Years of Experience	Technical skills include AutoCAD, EPA S	e design of roadways, multiuse trails, and transportation alternative projects (TAF WMM,and LADOTD Hydraulic Design Software. He has a Bachelor of Science in C ro to Surveying, Advanced Surveying, Hydrologic Design, Steel Design, Concrete D	Civil Engineering from LSU
2021 - 2023	project replaced waterlines, upgraded d Additionally, Mr. Klare developed traffic	Jefferson Parish ull reconstruction of Lime Street in Metairie, LA, from Veterans Highway to W Espl rainage, and fully removed and replaced the 26' wide concrete roadway along the control plans for work along Veterans Blvd, W Esplanade Ave, and Kawanee Ave. drainage lines, existing utilities, and oak trees.	0.8 mile stretch.
10/20 – Ongoing	As part of a construction administration construction management services for the project area covers 110 city blocks and require the replacement of roadway pay mobility related to the Americans with District the progress of the project and compliant timely review of submittals, shop drawing non-conforming work and materials, the construction contractor's schedule, the Engineer, Mr. Klare works as a project management of the progress meetings, dealing with resident	ation for Fairgrounds, and Seventh Ward Group B Roads – New Orleans, LA and resident inspection contract with the City of New Orleans Department of Public the construction of \$23 million FEMA-funded roadway improvements, one of the laconstruction is estimated to include 29,000 square yards (SY) of asphalt, 18,000 sement, water lines, sewer lines, and drainage. The work also includes modification disabilities Act (ADA). Responsibilities include monitoring construction activities the new with the construction contract, the City's standards and policies, and with an engs, samples, substitute materials, value engineering proposals, the timely rejection application of workforces to particular portions of the work, the conformance of timely execution of the work, and conducting required interviews of the Construct transper to provide field management of the contractor and all construction activities to complaints, review and recommending for approval of monthly pay estimates, a experience in civil construction to ensure the project remains on schedule and but	argest in the City. The SY of concrete. It will ns to improve consumer o determine and document emphasis on site safety, the on of all the work to the ion Contractor. As Project ies, including conducting ssisting in field
01/23 - Ongoing	Assistant Project Engineer responsible to constructability reviews, document cont of the Nashville Wharf "A" facility locate	ing Services for Nashville Wharf A Substructure Repairs, Phase 2, Port of New Of for assisting the project manager with construction management services including trol, field representation, and supporting Port NOLA with project closeout for the red on the Mississippi River in New Orleans, LA. The existing wharf was constructed 214 feet wide and supported by approximately 5,371 steel piles.	ng cost estimating, epair of the substructure



2019 - 2021	H.013365 LA45/LA303 Rosethorne Path (Lafitte) Mr. Klare designed a two-mile-long concrete walk along Jean Lafitte Boulevard in Lafitte. The project connected previously isolated sections of residential areas with the town's commercial and recreational assets. The design accommodated a narrow right-of-way, existing drainage inlets, and other utilities while conforming to all ADA and LADOTD requirements. Construction finished in 2023.
06/22 - 03/23	H.013525 St. Bernard Parish 40 Arpent Trail Mr. Klare designed an asphalt bike trail on 40 Arpent Levee in Chalmette, LA. This 7.5-mile trail expands bicycle and pedestrian access in St. Bernard Parish and includes four bridges across the 40 Arpent Canal. The project is currently under construction.
2010 - 2020	St. John Eastbank Levee Trail – Multiple projects The levee trail extends from the St. John/St. Charles parish line to the St. Charles/St. James line. As a project engineer, Mr. Klare worked on approximately seven miles of this 14-mile asphalt trail. Construction was completed in phases from 2011-2020.
2016 - 2017	City of Lafitte Sidewalks Mr. Klare was the project engineer for two projects adding concrete sidewalks around downtown Lafitte. This urban project increased connectivity between critical economic corridors in the Town of Lafitte, providing safe passage for pedestrians and recreational value. Construction was completed in 2017.
2013 - 07/23	Project Engineer-Meyer Engineers, Ltd. Mr. Klare worked on various public and private projects, designing roadways, sidewalks, foundations, and drainage infrastructure. He also performed site and minor structural design. His projects include the LA 59 Realignment and Tammany Trace Tunnel (LADOTD), the Northeast Louisiana Veterans Cemetery, the S Galvez Street Full Reconstruction (New Orleans) and the Port of South Louisiana Administration Building (St. John the Baptist Parish). Mr. Klare drafted plans and technical specifications, obtained regulatory permits and approval, including LADOTD, USACE, CUP, Mississippi River Levee Districts, Fire Marshal, and municipal Planning and Zoning. He also prepared cost estimates, project timelines, scopes, and contracts.



Firm Employ	ed By: Ro	yal Engineers and	l Consultants	, L.L.C

Years of Relevant Experience with this Employer: 1 Years of Relevant Experience with Other Employer(s): 15

Degree(s) / Years / Specialization: BS / 2007 / Construction Management | **Active Registration Number / State / Expiration Date:** N/A

Contract Role(s) / Brief Description of Responsibilities: Senior Inspector CE&I



16 Years of Experience

Experience Dates

Gary Brouillette is a senior construction inspector in heavy civil construction with 16 years of field experience. Provided quality assurance acceptance testing and oversight in the sampling/testing of project-related construction materials. His experience includes the inspection of various phases of substructure and superstructure new bridge construction, embankment/base course, PCC pavement, structural concrete, asphalt paving, asphalt plant inspection, bridge demolition, pump station structures, levee structures, drainage and sewer structures, subsurface utilities repairs and replacements, roadway restoration to include asphalt mill/overlays, asphaltic concrete and PCCP roadway patching, canal embankment restoration, slope paving, wooden timber and concrete/steel substructure and superstructure wharf repairs, structural steel repairs, and replacements, and inspection of pre-stressed/pre-casted concrete bridge members. His experience also includes approximately eleven years of performing the daily tasks of a Senior Inspector/Resident Inspector and holding state and national certifications in his field. He has extensive and comprehensive knowledge of the LADOTD Standard Specifications for roads and bridges. His project experience also includes using LADOTD SiteManager and HeadLight for inspection documentation, and he has experience in the LADOTD "2059" project closeout process. Certifications: LADOTD Embankment and Base Course Inspector, LADOTD Structural Concrete Inspector, LADOTD Asphalt Paving Inspector/Technician, LADOTD PCC Paving Inspector, ATSSA Traffic Control Supervisor, ATSSA Traffic Control Technician, ATSSA Registered Flagger, 10 Hour Occupational Health and Safety Training Course

Experience and Qualifications Relevant to the Proposed Contract

03/23 - 06/23

LADOTD: H.010108 Independence SRTS – Phase II, Independence, LouisianaConstruction Inspector. Provided field oversight and inspection of the construction of sidewalks, driveways, earthwork, drainage structures, and related work. This project had an estimated cost of \$700,000.

03/23 - 06/23

Construction Inspector. Provided field oversight and inspection of all construction-related items per the contract, including the construction of sidewalks, driveways, grading, drainage, striping, handicapped ramps, and related work. This project had an estimated cost of \$1 million.

LADOTD: H.011670 Loyola Interchange OVS, Kenner, Louisiana

LADOTD: H.006499 Safe Routes to Schools (SRTS), Baton Rouge, Louisiana

04/22 - 03/23

Construction Inspector. Provided Owner Verification (OV) inspection services for the construction phases for two flyover access ramps from I-10 to the New Orleans International Airport. Construction inspection of ground elements included concrete barrier rail footings, pier protection footings, barrier rail, median barrier rail, pier protection barrier rail, sign truss footings, noise barrier wall, and curb and gutter. Construction inspection of superstructure elements included steel tub girder spans, LU-48 concrete tub girder spans, LG-36 concrete girder pans, slab spans, approach slabs, light pole supports, bridge barrier rail, bridge median barrier rail, finger expansion and strip seal joints. Inspected all phases of bridge deck construction, from the steel reinforcement installation to concrete placement. This project had an estimated cost of \$125 million.



03/21 - 04/22	City of New Orleans DPW: RR3 – Lake Terrace & Oaks Group D No. 2017 – RR072, New Orleans, Louisiana Resident Inspector. Provided field oversight on installing a new sewer system, drainage system, water main replacement, manhole rehabilitation, new manhole and catch basin structures, new PCCP roadway construction to include base and subbase materials, sidewalk, and driveway removal/replacement. Review contractor's quantities for monthly pay estimates. This project had an estimated cost of \$7 million.
06/18 - 04/20	Jefferson Parish DPW: Bonnabel Canal Improvements No. 50-00121583, Metairie, Louisiana Resident Project Representative. Provided field oversight of all construction-related activities, including installing a 3000 linear foot steel sheet pile wall, embankment and base course installation, slope paving, concrete curb wall, drainage pipe extensions, and 6' chain link fence. Reviewed monthly quantities for pay estimates with the contractor and Project Engineer. Scheduled progress meetings and field site meetings. Formulated punchlist for Final Inspection and acceptance of the project. Estimated cost of \$4.2 million.
04/17 - 03/18	LADOTD: H.009028 Airline Park Blvd., Metairie, Louisiana Resident Project Representative. Provided field oversight of all construction-related items such as PCC Pavement, removal of PCC Pavement, Class II Base Course installation, various size RCP/RCPA installation, new drainage pump station structure and generator pad, roadway structures to include manholes, catch basins, conflict boxes, and sewer service/water main relocations. Attended Pre-Construction Conference, weekly Progress Meetings, and field site meetings. This project had an estimated cost of \$6.2 million.
11/15 - 05/16	LADOTD: H.011759 P2P Gretna, Louisiana Senior Inspector/Lead Inspector. Provided field oversight of PCC pavement Rehabilitation, asphalt patching, cold planing, asphalt paving, ADA handicapped ramp construction. This project required the complete restoration of Old Behrman Hwy. Coordinated phases of construction with the contractor. Attended Pre-Construction Conference, weekly Progress Meetings, and field site meetings. Formulated Punchlist for Final Inspection and Acceptance of project. Assisted in "2059" project closeout. This project had an estimated cost of \$5.7 million.
01/15 - 07/15	LADOTD: H.011246 P2P Gretna, Louisiana: Senior Inspector/Lead Inspector. Provided field oversight of PCC pavement rehabilitation, embankment/base course, asphalt patching, cold planing, asphalt paving, ADA handicapped ramp construction, curb construction, sidewalk and driveway construction, roadway structure adjustments, permanent striping, and other various related work. Attended Pre-Construction Conference, weekly Progress Meetings, and field site meetings. Formulated Punchlist for Final Inspection and Acceptance of project. Supervised and assigned work assignments to inspectors assigned to the project. Assisted in "2059" project closeout. This project had two roadway segments totaling 2.7 miles and estimated to cost \$3.4 million.



Firm Employed By: Royal Engineers and Consultants, L.L.C.

Name: Jeffrey Monfrey | Title: Lead Inspector | Year Registered: N/A | Discipline: N/A

Years of Relevant Experience with this Employer: 2 Years of Relevant Experience with Other Employer(s): 26

Contract Role(s) / Brief Description of Responsibilities: LaDOTD Certified Inspector

00111111010(0) / 21110	
Experience Dates	Experience and Qualifications Relevant to the Proposed Contract
28 Years of Experience	Mr. Monfrey has nearly 30 years of experience in various road and bridge construction environments. He has provided resident and construction services for roadway and structural projects. Certifications: LADOTD Structural Concrete Inspector, Embankment and Base Course Inspector, PCC Paving Inspector, and Asphalt Paving, Inspector/Technician. Bridge Inspector's Training Course. ATSSA Work Zone Traffic Control Supervisor, Technician, and Flagger
03/23 - Ongoing	LADOTD SP NO H.010673.6 US 90 Z: Harvey Canal Tunnel Rehabilitation (CE&I) Mr. Monfrey is a resident inspector for the rehabilitation of Harvey Canal Tunnel and its approaches along US90Z in Jefferson Parish. Mr. Monfrey's responsibilities include daily observation of construction activities, including new tile lining, drainage pumps, pavement, and ventilation systems. Mr. Monfrey prepares daily reports, inspects the progress of the work to ensure that the Contractor complies with the requirements of the plans and specifications, and attends all progress meetings.
08/23 - Ongoing	LADOTD SP NO. H.015018.6 Lafayette Parish Non-State Pvmt Markings Mr. Monfrey is the resident inspector for this project, which includes restriping various major roads and intersections within Lafayette Parish. As a resident inspector, Mr. Monfrey's responsibilities include daily observation, daily reporting, quantity tracking, and inspection of work progress to ensure the contractor follows the plans' and specifications' requirements.
02/19 - 04/23	Jefferson Parish Public Works No. 2013-011-RB: Causeway Blvd. Overpass of Airline Dr. Mr. Monfrey served as resident inspector, including rehabilitating Ramps 6, 7, and overpass of Causeway Boulevard Overpass at Airline Drive. Mr. Monfrey's responsibilities included observing construction activities for structure jacking, span movement, reinforced concrete riser construction, girder strengthening, bridge deck joint sealing, epoxy-urethane overlay, and bridge drainage rehabilitation. Mr. Monfrey prepared daily reports, inspected the progress of the work to ensure that the Contractor complied with the requirements of the plans and specifications, and attended all progress meetings. He also noted the items of work performed for the day and the comparison of quantities installed with the contractor in the project diary.
12/01 – 07/20	GNOEC NO. 433: Southbound Causeway Safety Rail Improvements Mr. Monfrey provided resident inspection for the improvement of the existing bridge railing system to MASH Test Level 4, the repair of damaged concrete railing, replacement of impact attenuators, relocation of signs and supports, modification of call boxes, installation of pavement markings, and installation of access platforms. Construction Admin. included organization of progress meetings, review of submittals (e.g., Construction Schedules, RFIs, Plan Changes, and Materials), and processing of partial pay estimates. Resident Inspection included observation of construction activities (e.g., 48 miles of bridge rail fabrication and installation, 138,000 epoxied anchor rods, and repair of damaged concrete rail), production of daily reports, review of TTC installation/removal, and safety review.



04/19 - 06/20	LADOTD SP NO. H.011795: Westwood Drive (WB Expressway to Lapalco) Mr. Monfrey provided construction inspection for the construction of 0.648 miles of roadway which includes 20,516 SY of Portland Cement Concrete Pavement with barrier curb, mountable curb and gutter. This project included Class II base course, drainage pipes and structures, sanitary sewer and related work, and tie-in to the existing Westbank Expressway on the north end and Lapalco Blvd. on the south end. Mr. Monfrey's responsibilities included maintaining all construction field records; making daily entries in the project diary to indicate the contractor's personnel and equipment being utilized on the project, the work being accepted, and the acceptability of traffic control; and the charging of contract time.
10/18 - 03/20	LADOTD SP No. H007271.6: Canal Boulevard (Allen Toussaint Boulevard – Amethyst) (CE&I) Mr. Monfrey provided construction inspection to reconstruct an existing four (4) lane divided boulevard. This project included grading, drainage structures, milling asphalt pavement, pavement patching, Class II base course, scarifying and compacting roadbed, asphalt concrete pavement, Portland Cement Concrete Pavement, cofferdams, stormwater pumping station, pavement striping, sign and legends and symbols. Mr. Monfrey's responsibilities on this project included responding to RFIs, performing periodic site visits, considering and negotiating change orders, performing substantial completion inspections, and quickly responding to limit the effect of often encountered unforeseen site conditions. The entire construction contract administration and construction engineering and inspection for this project was managed through LADOTD Site Manager.
01/11 - 12/15	Lake Pontchartrain Causeway Bascule Control System Replacement, GNOEC, St. Tammany and Jefferson Parishes, LA Mr. Monfrey was the Mechanical Inspector for this project: This project consisted of designing a replacement control system to allow operator control of the bascule bridge system at the North Channel of the Lake Pontchartrain Causeway. Mr. Monfrey performed an inspection of the control system to make sure it retained all mechanical interlocks as well as operating procedural interlocks.
06/95 - 08/06	LADOTD Bridge Inspections District-wide, LA Mr. Monfrey was the lead inspector who supervised a team of inspectors performing the inspection of bridge substructures (piers, columns, etc.), superstructure (girders, trusses, etc.) and decking (roadway surface, bridge rails, etc.) and repair and/or replace bridges for all fixed and moveable bridges (On & Off Systems) for the entire District 02 area in Louisiana.
10/07 - 02/13	LADOTD SP NOS., 006-01-0012, 003-01-0018, 006-01-0021, 006-01-0022: Huey P. Long Bridge Widening, Jefferson Parish, LA Mr. Monfrey was a Senior Bridge Inspector assigned to the Huey P. Long Bridge widening projects. He supervised the inspection of structural steel erection and bolting, structural concrete construction, embankment and base course construction, concrete paving, and asphaltic concrete paving.



Name: Chad Albert Title: Construction Manager Year Registered: N/A Discipline: N/A

Years of Relevant Experience with this Employer: 2 Years of Relevant Experience with Other Employer(s): 15

Degree(s) / Years / Specialization: BS / 2007 / Construction Management | Active Registration Number / State / Expiration Date: N/A

Contract Role(s) / Brief Description of Responsibilities: Construction Managment



16 Years of Experience

Experience dates

Mr. Albert has over 16 years of experience in construction operations, and project management. He has significant experience in field/office operations for projects across the state. Mr. Albert has completed projects for LaDOTD, FEMA, and various other local government agencies. He is responsible for field reports, quantities books, daily reports, quantities, and change orders. Mr. Albert holds current Louisiana Licensing Board DACP License for Building Construction; Heavy Construction; Highway, Street and Bridge Construction; Municipal and Public Works Construction; and Residential Building Construction. Certifications: Traffic Control Supervisor, Traffic Control Technician, Certified Flagger

Experience and qualifications relevant to the proposed contract

08/21 - Ongoing

FEMA Roadway Restoration Program City of New Orleans (CNO) Department of Public Works (DPW) – New Orleans, LA

Project Manager contracted to provide construction management (CM), overseeing contractors, ensuring project specifications/plans are followed, performs quality control (QC) on contractor's monthly invoices, management of QC personnel, and project funding quality control.

01/23 - Ongoing

Construction Management and Estimating Services for Nashville Wharf A Substructure Repairs, Phase 2, Port of New Orleans
Construction Manager responsible for supporting construction management services including cost estimating, constructability reviews, document control, field representation, and supporting Port NOLA with project close-out.

02/19 - 08/21

Operations Manager for Various Projects: Statewide

Operations Manager responsibile for overseeing/managing all aspects of business; discussing business/project opportunities with owner, managed all aspects of projects from pre-construction to completion, estimated, scheduled crews, tracked budgets, communicated with GC's. LaDOTD Project Included: H.013211/LA 46: LA 39 – St. Bernard; H.009804/Kenner S. Williams Streetscape; H.013746/US 90 I-10 Service Road – LA 39

Project Manager and Estimator for Various Projects: Statewide

08/11 - 02/19

Project Manager and Estimator managed/oversaw all aspects from pre-construction to completion for NOLA Division. Daily tasks include: estimating, scheduling crews, tracking budgets, subcontractor cost/coordination, communicating with owners, overseeing profit/loss for jobs; and ensuring projects on-time/budget/according to plans/specifications. LaDOTD Projects Included: H.011322/US 61 @ 3155 M&O; H.012742/I-10 N Service Rd: Dwyer-Paris Rd; H.011622/I-910: Ramps; H.012742/LA 46: Orleans Parish – Paris Rd; H.013240/LA 48: Oak Ave-Bailey St.; H.010257/Grade Raising I-10 Ramps @ 3188; H.012379/LA 3228; H.007546/St. Bernard Multi-Use Path, Ph 1 & 2; H.004730/US 61/90 (Tulane): Claiborne-Carrolton; H.011516/US 90 @ LA 182; H.011311/US 90B: Elev WB Expy – Jung Blvd; H.009713.6/Path to Progress Jeff Parish (Barriere); H.009718.6/Path to Progress Orleans Parish (Boh Bros); H.007211.6/Ames Blvd Rehab; H.003641/I-59 Rest Area; H.000327.6/Ormond Blvd; H.011167.6/Howard Ave Service Rd.



Quality Control Manager/Field Engineer/Superintendent for Various Projects: Kenner, LA

12/09 - 07/11

Quality Control (QC) Manager, Field Engineer, and Superintendent, involved in all construction phases, traffic control, quality control, daily reports, quantity/budget updating, scheduling, overall planning of subcontractor work, RFIs, submittals, weekly progress meetings, and cost/budget tracking. In this role, Mr. Albert worked on numerous USACE projects ensuring quality control, owner communication, daily QC reports and various other USACE requirements.

Terrebonne Parish Consolidated Government Hurricane Ida Restoration

01/22 - Ongoing

Oversees debris removal activities, provides project administration/management, and financial services for developing/implementing hurricane restoration projects. Royal oversees facility inspections, develops punch list of repairs for each facility, scheduling of phases/repairs itemized by each facility/project, preparing bid/proposal packages for selecting contractor(s), reviewing bids/proposals, awarding construction contracts, and compliance with federal/state procurement laws/disaster relief regulations.



Firm Employed By:	and a second		
Name: Chaz Dunn	Title: Resident Inspector	Year Registered: N/A Discipline: N/A	6 6
Years of Relevant I	Experience with this Employer: 3	Years of Relevant Experience with Other Employer(s): 9	
Degree(s) / Years /	/ Specialization: BS / Geology / 2012	Active Registration Number / State / Expiration Date: N/A	
Contract Role(s) /	Brief Description of Responsibilities:	Inspector	
Experience Dates	Experi	ence and Qualifications Relevant to the Proposed Contract	
12 Years of Experience	Mr. Dunn is an experienced resident inspector and documents all construction activities and material quantities in-place as well as assisting in the evaluation of payment requests. Certifications: OSHA 10- Hour Road Construction and Infrastructure Certified, Hazmat Certification from Troxler, Nuclear Gauge Safety Certification, Traffic Control Supervisor LA State, LADOTD Certified Inspector		
09/23 - Ongoing	City/Parish EBR Project No. 20-CP-HC-0046 Jefferson Highway at Bluebonnet Boulevard Intersection, Baton Rouge, LA Resident inspector for this project which includes widening Bluebonnet Boulevard at Jefferson Highway in Baton Rouge to add an additional turning lane to both the northbound and southbound directions of Bluebonnet. The project is part of Baton Rouge's MoveBR group of projects.		
08/21 - Ongoing	FEMA Roadway Restoration Program: New Orleans, LA Inspector on the Royal team contracted by the City of New Orleans Department of Public Works (DPW) to provide Construction Management and Resident Inspection Services for the FEMA related roadway program which includes associated subsurface drainage, sewerage, and water repairs. Construction services are being performed by multiple contractors under contract by DPW and overseen by Royal. Royal is providing all construction management, data management, reporting, platform deployment, quality assurance, administration, pay applications, and closeout services. Mr. Dunn supports on-site and back-office personnel including construction managers and resident inspectors.		
10/22 - Ongoing	Construction Management Services for Jourdan Rd Wharf Terminal Substructure Repairs, Port of New Orleans Resident Inspector responsible for supporting construction management services, including constructability reviews, document control, field representation, supporting Port NOLA with project close out for the repair of the substructure of the wharf at the Jourdan Road Terminal on the Gulf Intracoastal Waterway in New Orleans.		
01/23 - Ongoing	Construction Management and Estimating Services for Nashville Wharf A Substructure Repairs, Phase 2, Port of New Orleans Resident Inspector responsible for supporting construction management services including cost estimating, constructability reviews, document control, field representation, and supporting Port NOLA with project close out for the repair of the substructure of the Nashville Wharf "A" facility located on the Mississippi River in New Orleans, LA.		



RR004 Bayou St. John Roadway Restoration for Fairgrounds, and Seventh Ward Group B Roads - New Orleans, LA

As part of a construction administration and resident inspection contract with the City of New Orleans Department of Public Works, Royal provided construction management services for the construction of \$23 million FEMA-funded roadway improvements, one of the largest in the City. The project area covers 110 city blocks and construction is estimated to include 29,000 square yards (SY) of asphalt, 18,000 SY of concrete. It will require the replacement of roadway pavement, water lines, sewer lines, and drainage. The work also includes modifications to improve consumer mobility related to the Americans with Disabilities Act (ADA). Tasked with Construction Administration, Resident Inspection, and Overall Construction Management, Royal is providing field management of the contractor and all construction activities, including conducting progress meetings, resolving resident issues, reviewing and approval of monthly pay estimates, field adjustments and applying knowledge and experience in civil construction to ensure the project remains on schedule and budget. Responsibilities include monitoring construction activities to determine and document the progress of the project and compliance with the construction contract, the City's standards and policies, and with an emphasis on site safety, the timely review of submittals, shop drawings, samples, substitute materials, value engineering proposals, the timely rejection of all non-conforming work and materials, the application of work forces to particular portions of the work, the conformance of the work to the construction contractor's schedule, the timely execution of the work, and conducting required interviews of the Construction Contractor. As Royal's resident inspector, Mr. Dunn documents all construction activities and material quantities in-place as well as assisting in the evaluation of the construction contractor payment requests. He also monitors, tests, and maintains, records for all quality testing, submits daily inspection reports, and observes the jobsite saf

10/19 - Ongoing



Firm Employed By: Royal	Engineers and Consultants, L.L.C.		
Name: Meaghan Faherty	Title: Document Control Specialist	Year Registered: N/A Discipline: N/A	
Years of Relevant Experie	ence with this Employer: 6	Years of Relevant Experience with Other Employer(s): 0	
Degree(s) / Years / Specia	alization: BS / 2010 / Marketing (Management Minor) AD / 2017 / Construction Management	Active Registration Number / State / Expiration Date: N/A	
Contract Role(s) / Brief D	escription of Responsibilities: Document Control, Reco	ord Keeping, Close-out	
Experience Dates	Experience and Qualificati	ons Relevant to the Proposed Contract	
6 Years of Experience	Ms. Faherty is an experienced document controller who has worked on several major roadway programs in Louisiana. She has provided field and office support for multiple Royal projects. She supports office management with reporting, document control, and other responsibilities. Certifications: Traffic Control Supervisor, Traffic Control Technician, Certified Flagger		
06/23 - Ongoing	H.015018.5 Entity Contract for Lafayette Parish Non-State Pvmt Markings (CE&I) Office Manager providing payroll and document control services for the construction related to the nearly 14 miles of restriping of Cajundome Boulevard, East Pinhook Road/Teurlings Avenue, Kaliste Saloom Road, Mudd Avenue, and Gendarme Road, in Lafayette Parish.		
11/19 - Ongoing	FEMA Roadway Restoration Program: New Orleans, LA Inspector on the Royal team contracted by the City of New Orleans Department of Public Works (DPW) to provide Construction Management Services for the FEMA related roadway program which includes associated subsurface drainage, sewerage, and water repairs. Construction services are being performed by multiple contractors under contract by DPW and overseen by Royal. Royal is providing all construction management, data management, reporting, platform deployment, quality assurance, administration, pay applications, and closeout services.		
11/20 - 11/20	Clarence Henry Truckway Turnaround Pavement Rehabilitation: New Orleans, LA Quality Control for the Royal team that oversaw the Clarence Henry Truckway Turnaround Pavement Rehabilitation project. The scope of the construction was to setup a detour, cold plane (mill), overlay (2" wearing and 4" binder) and restripe the turnaround. Royal was elected to perform construction management and resident inspection during the project. Ms. Faherty's responsibilities included document reviews, coordination with the Port of New Orleans and contractors, site inspection, punchlists, and recommendations for acceptance.		
09/19 - 03/20	MaxPave Roadway Program: New Orleans, LA Inspector for the team providing part-time quality control for temporary roadway restorations of water and sewer cuts throughout the city. The program consisted of identifying over 1,000 service cuts and nearly 800 completed repairs in a matter of 6 months.		
10/22 – Ongoing	Construction Management Services for Jourdan Rd Wharf Terminal Substructure Repairs, Port of New Orleans Quality Control and Document Control Specialist on the Royal Team that has been contracted to provide construction management services, including constructability reviews, document control, field representation, supporting Port NOLA with project close out for the repair of the substructure of the wharf at the Jourdan Road Terminal on the Gulf Intracoastal Waterway in New Orleans. The existing wharf is more than 40 years old, measures 1,400 linear feet long by 265 feet wide, consisting of pre-cast and cast-in-place deck elements supported by 2,000 open-ended steel pipe piles which are 14" and 16" in diameter with a 3/8" wall thickness and contain a fibrous jacket on the top 6 to 8 feet that is known to contain asbestos. The delivery method for the project is Construction Management at Risk (CMAR).		



Project Location: New Orleans, LA

17. Firm Experience:

Firm Name: Royal Engineers and Consultants, L.L.C.

Project Name: Roadway Restoration for Bayou St. John, Fairgrounds, and Seventh Ward Group B Roads

Owner's Name: City of New Orleans Department of Public Works

Owner's Project Manager: Josh Hartley, P.E.

Project No.: N/A

Owner's Name: City of New Orleans Department of Public Works

Total Consultant Contract Cost: \$1,200

Past Performance Evaluation Discipline(s): CE&I/OV

Owner's Address, Phone, Email: 1300 Perdido St # 6W03, New Orleans, LA 70112. 504.606.0707, jwhartley@nola.gov

Services Commerced by this Firm: 10/19 Services Completed by this Firm: Ongoing Firm Responsibility: Prime



As part of a construction administration and resident inspection contract with the City of New Orleans Department of Public Works, Royal provided construction management services for the construction of \$23 million in FEMA funded roadway improvements, one of the largest in the City. The project area covers 110 city blocks, and construction is estimated to include 29,000 square yards (SY) of asphalt and 18,000 SY of concrete. It requires the replacement of roadway pavement, 4.6 miles of waterlines, sewer lines, and drainage. The work also includes modifications to improve consumer mobility related to the Americans with Disabilities Act (ADA).

Tasked with Construction Administration, Resident Inspection, and overall Construction Management, Royal is providing field management of the contractor and all construction activities, including conducting progress meetings, resolving resident issues, reviewing and approval of monthly pay estimates, field adjustments and applying knowledge and experience in civil construction to ensure the project remains on schedule and budget. Responsibilities include monitoring construction activities to determine and document the progress of the project

and compliance with the construction contract, the City's standards and policies, and with an emphasis on site safety, the timely review of submittals, shop drawings, samples, substitute materials, value engineering proposals, the timely rejection of all non-conforming work and materials, the application of workforces to particular portions of the work, the conformance of the work to the construction contractor's schedule, the timely execution of the work, and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting required interviews of the Construction Contractor's schedule, the timely execution of the work and conducting the construction contractor's schedule, the timely execution of the work and conducting the construction contractor's schedule, the timely execution of the work and conducting the construction contractor's schedule.

Cost of Consultant Services Provided by this Firm: \$1,000

tor. Royal resident inspectors document all construction activities and material quantities in-place and assist in evaluating the Construction Contractor payment requests. They also monitor tests and maintain records for all quality testing, submit daily inspection reports, and observe the jobsite safety program.

Deliverables include the following:

Construction Field Records, including Daily Reports/Working Day Reports, Final Inspection Report, Monthly Pay Requests, Schedule Updates, and Weather Reports, Overrun/Underrun Statement, Plan Change Requests/Field Change Authorizations, Warranty Inspection Report, Recommendation for Approval of Testing Laboratory Pay Request, Project Schedule, Non-Conforming Materials Notification, Final "As Built" Drawing, Monthly Progress Report and Invoice

Key Personnel:

Carter O'Brien, Meaghan Faherty, Michael Pugh, Chad Albert, Jeffery Monfrey, Chaz Dunn





Firm Name: Royal Engineers and Consultants, L.L.C.

Project Name: Polly Lane Extension Past Performance Evaluation Discipline(s): Other (SIdewalks)

Project No.: N/A

Owner's Name: Lafayette City-Parish Consolidated Government (LCG)

Owner's Project Manager: Alison Lognion

Project Location: Lafayette, LA Cost of Consultant Services Provided by this Firm: \$117.3 Total Consultant Contract Cost: \$351.3

Owner's Address, Phone, Email: 705 W University Ave, Lafayette, LA 70506 337.291.8522, alognion@lafayettela.gov

Services Commerced by this Firm: 08/15 Services Completed by this Firm: 11/21 Firm Responsibility: Prime



Royal provided professional engineering design services for the extension and connection of both existing dead-end streets of Polly Lane to provide connectivity for vehicular and pedestrian traffic across Issac Verot Coulee. The scope of work also included roadway reconstruction and widening of the existing roadway south of Gathright Street to its existing section at Verot School Road and the installation of sidewalks on both sides of the road along the entire length of the project. The approximate length of the new roadway is 1,080 linear feet and the length of improvements to existing roadway is 930 linear feet. The roadway extension/connection consists of a 2-lane asphaltic concrete roadway, concrete sidewalks, subsurface drainage, traffic circle, concrete box culvert in Issac Verot Coulee Lateral 7, articulating block matting for scour protection, ADA ramps, and street lighting. The project also involved installation of a new 8" water main and water and sewer service line adjustments and relocations.

Royal's design phase services included topographical and boundary surveying, all preliminary and final plans, preparation of all necessary right-of-way maps/plats and other governmental staking and inspection authorized on an as-need basis by owner, opinions of probable construction cost, design calculations, utility coordination, site condition assessment and surveying, permitting, and preparation of technical specifications and bid documents. The road was designed in accordance with LCG guidelines and other industry and state standards such as the AASHTO Greenbook and the LADOTD Road Design Manual. The sidewalks were designed in accordance with all LCG standard plans and ADA requirements, and the hydraulic design was in accordance with the 2011 LADOTD Hydraulics Manual. Following the completion of Preliminary design plans, Royal determined the required extent of right-of-way to construct the new roadway and sidewalks and coordinated with TBS to perform a boundary survey and prepare right-of-way maps, which were provided to LCG to facilitate the acquisition of the required right-of-way. Prior to finalizing and stamping construction plans, Royal produced 95% Advanced Check Prints for review by LCG and relevant utility companies for a final, detailed review of the project.

Construction phase services included pre-construction coordination, contractor submittal review and tracking, shop drawing review and approval, RFI management, on-site progress meetings, construction monitoring, engineering during construction, preliminary and final walk-through, punch list, substantial completion coordination, completion of record drawings and contractor pay request coordination. Royal also provided resident inspection services.

Design and construction of the project were divided into several phases to expedite the construction of the road and provide access to a newly built apartment complex. Phase 1 of the project was completed in July 2019, and construction of Phase 2 was completed in November 2021.

Key Personnel: Katherine Foreman



Firm Name: Royal Engineers and Consultants, L.L.C.

Project Name: Saint Gabriel Road Repair Past Performance Evaluation Discipline(s): CE&I/OV

Project No.: N/A

Owner's Name: Lafayette City-Parish Consolidated Government (LCG)

Owner's Project Manager: Lloyd Snowten

Project Location: Saint Gabriel, LA Cost of Consultant Services Provided by this Firm: \$267 Total Consultant Contract Cost: \$358

Owner's Address, Phone, Email: 5035 | Iberville Street, St. Gabriel, LA 70776 (225) 642-9600 LSnowten@stgabriel.us

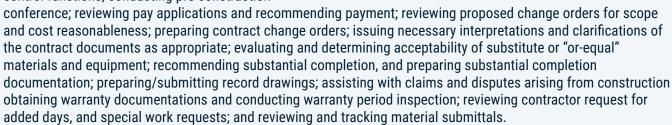
Services Commerced by this Firm: 08/19 Services Completed by this Firm: 01/20 Firm Responsibility: Prime

This project consisted of furnishing all supervision, labor, equipment, and materials necessary to mill and overlay four roadways including associated work to drive aprons and reconstruct one roadway including pavement removal, general excavation, soil cement, class II base course, asphaltic concrete pavement, and associated work to drive aprons.

Royal provided engineering services, including design, plan and specification preparation, cost estimating, and bidding. Additionally, Royal provided all construction management, quality assurance, administration, pay applications and closeout services. Staff included on-site and back-office support personnel.



Back Office: Services included general construction management and administration activities; document control functions; conducting pre-construction



Field Services: Included assisting with technical issues arising during construction; assisting in coordination with utilities for relocations; conducting progress meetings (biweekly), and preparing agendas and minutes; monitoring and tracking construction progress; recommending work be rejected while in progress if not in accordance with the contract; obtaining field measurements for estimated pay item quantities; and conducting preliminary and final walk-throughs, and prepared punch list.

Resident Inspection: Specific duties for the Resident Inspector included: observing construction at all times the contractor worked on critical work items; providing on-site quality assurance; inspecting, measuring, and appropriately tracking (eligible) work completed for pay requests; ensuring work did not adversely affect utilities, adjacent areas and/or property, etc.; preparing daily field reports, and/or field books; photographing and/or documenting work progress; verifying contractor provided adequate traffic control and site safety procedures; and prepare incident reports

Key Personnel: Michael Pugh, Carter O'Brien, Meaghan Faherty, Chaz Dunn





Firm Name: Royal Engineers and Consultants, L.L.C.

Project Name: Entity Contract for Lafayette Parish Non-State Pvmt Markings

Past Performance Evaluation Discipline(s): CE&I/OV

Project No.: H.015018.5 Owner's Name: LADOTD Owner's Project Manager: Ryan Richard

Project Location: Lafayette Parish Cost of Consultant Services Provided by this Firm: \$127.195 Total Consultant Contract Cost: \$127.195

Owner's Address, Phone, Email: 1201 Capitol Access Rd, Baton Rouge, LA (225) 379-1389. Ryan.Richard@la.gov

Services Commerced by this Firm: 06/23 Services Completed by this Firm: Ongoing Firm Responsibility: Prime

Royal is providing construction contract administration and construction engineering inspection services for the construction related to the restriping of Cajundome Boulevard, East Pinhook Road/Teurilngs Avenue, Kaliste Saloom Road, Mudd Avenue, and Gendarme Road, in Lafayette Parish.



Royal hosted the preconstruction meeting for the 13.8-mile-long project and assisted LADOTD with its public notices for the start of the project. Post pre-construction meeting Royal ensured the proper material submittals were received from the contractor and reviewed promptly. During construction, Royal provides onsite full-time resident inspection, uploading reports into the department's Headlight and Site manager software. Royal manages the pay estimates, change orders, field issues, and correspondence with all project members as the project progresses.

Royal personnel ensures that work is performed according to LADOTD plans and specifications and provides progress reports to the LADOTD based on daily inspections. After the project, Royal will prepare the 2059 and other required turn-documents.

Key Personnel: Katherine Foreman, Carter O'Brien, Gary Brouillette, Jeffrey Monfrey







Firm Name: Royal E	gineers and	Consultants,	L.L.C.
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Project Name: US 90Z Harvey Canal Tunnel Rehabilitation (CE&I)

Past Performance Evaluation Discipline(s): CE&I/OV

Project No.: H.010673 Owner's Name: LADOTD Owner's Project Manager: Corbett Holier, PE

Project Location: Jefferson Parish Cost of Consultant Services Provided by this Firm: \$775 Total Consultant Contract Cost: \$54,000

Owner's Address, Phone, Email: 1201 Capitol Access Rd, Baton Rouge, LA, 225.379.1185, jacob.fusilier@la.gov

Services Commerced by this Firm: 06/23 Services Completed by this Firm: Ongoing Firm Responsibility: Sub

As a subconsultant, Royal is providing construction engineering and inspection services for the complete rehabilitation of the Harvey Canal Tunnel and its approaches along US 90Z in Jefferson Parish. The rehabilitation includes new tile lining, drainage pumps, pavement, electrical, and ventilation systems.

It was built in 1957 to go underneath the Harvey Canal on Old Business US 90. The tunnel has a length of 1,079 feet and four traffic lanes and was in critical need of rehabilitation.



Royal assists with construction field records and maintaining the project diary. Resident inspectors check the contractor's construction operations to ensure that all work is performed in accordance with the plans and specifications, using approved materials.



Royal maintains records of the construction operations, prepares monthly pay estimates, and makes monthly progress reports in conformance with LADOTD requirements.

Key Personnel:

Carter O'Brien, Assistant Project Engineer, Jeff Monfrey, Resident Inspector



18. Approach and Methodology:

Project Understanding:

Royal understands this project to a 2.81 Mile Roadway Reconstruction project on the Westbank in Jefferson Parish. This area has both residential and commercial traffic and the existing conditions are compromised of a PCCP roadway, mountable curb, and an unpaved median.

Experience and Capacity:

Royal has extensive experience in providing construction engineering, resident inspection services, and construction contract administration in accordance with DOTD's Standards and Procedures. Royal has completed projects ranging in scope from Pedestrian Paths, Structural PCCP, Asphalt Mill and Overlay, underground utilities, and sidewalks to ADA-compliant ramps. Our team has the understanding and field experience necessary to provide crucial input to LADOTD regarding project Asphalt, PCCP, base rehab, ADA requirements, and more.

Royal has provided CE&I services on numerous similar projects in Louisiana, such as the RR004 Bayou St. John, Elysian Fields Overlay, and the Harvey Tunnel project. This gives our team the experience to manage and inspect the project throughout all construction phases. Our team is led by Carter O'Brien, PE, who brings over 14 years of heavy civil construction management experience. Mr. O'Brien has successfully executed more than 20 projects for LADOTD. Robert Klare, PE, will be the Assistant Project Engineer; who also has extensive, relevant experience.

Project Phases:

Our resident Inspector team is certified in Base and Embankment, Asphaltic Concrete, PCC Pavement, and Structural Concrete. Our construction engineering and inspection team is proficient in SiteManager, Materials Manager, and Headlight and thoroughly familiar with LADOTD procedures and processes. Based on our understanding of the project, knowledge of LADOTD's processes and procedures, and experience completing similar projects across the state, we will execute the project in the phases outlined in the figure below.

Post Award:

To hit the ground running post-award, our team will review LADOTD's project plans and special provisions and prepare a QA/QC plan for the department to review Should the LADOTD laboratory be unavailable, Royal will contact an independent lab to provide materials testing services throughout the project.





- Design QA/QC plan
- Attend software training
- Provide testing lab (if needed)
- Review project plans and special provisions
- Review the DOTD-provided sampling plan
- Site visit with project team to ensure critical items are reviewed

- · Host preconstruction meeting
- · Agree upon and issue NTP
- Develop QA/QC plan, materials testing, & field sampling plan
- · Review preconstruction submittals
- Review & respond to preconstruction RFIs
- · Coordinate with stakeholders
- Site visits will be done to assess the need for utility relocation, as coordinated with JPG

- · Client/contractor liaison
- · Daily Site inspections
- · Develop detailed inspection reports
- Conduct document sampling/testing
- Review & monitor traffic control plans
- · Review submittals
- Ensure document control
- · Issue monthly pay estimates
- · Manage materials
- · Coordinate contractor claims
- QA/QC

- Coordinate final walkthrough
- · Develop final punch list
- Obtain final project acceptance
- Assemble required turn-in documents
- Submit closeout documents
- 2059 Submittal
- As-builds

Pre-Construction:

We understand the importance of aligning all parties during the pre-construction phase. This phase will begin with a team kick-off meeting to discuss the project Notice to Proceed date, project goals, QA/QC plan, materials testing/field sampling plan, and pre-construction submittals. Before moving into the next phase, we will also confirm limits, coordinate with utilities, and review and respond to pre-construction RFIs. This phase will be concluded with the pre-construction conference.

Active Construction:

During construction, our resident inspector(s) will observe the contractor's operation daily to confirm that all work is performed in accordance with the specified plans, specifications, and approved materials. We will also review the contractor's traffic control plan(s) daily to confirm it follows MUTCD guidelines and adheres to the project plans. As this project will be open to pedestrian traffic, security of the site is of the utmost importance, our inspectors will perform routine inspections and ensure the contractor addresses any potential hazards open to the public.





To confirm and maintain the quality of the project, we will follow the project sampling plan provided during preconstruction. Our resident inspector(s) will confirm that Asphalt, PCCP, and Class 2 Base course are sampled and tested according to LADOTD's procedures and the project plans. Using Headlight, Materials Manager, and Sitemanager our team will include detailed documentation and photography of all testing, and will obtain and record all certificates of release, material certificates, CD's, and necessary field paperwork throughout the project.

Royal's Resident Inspectors and Engineers are thoroughly familiar with roadway reconstruction demands and are ready to identify and address issues in the field before completion to ensure the project has a long lifespan. Royal will inspect the contractors' grades during layout and before paving to help mitigate any issues before the contractor has paved. Our team has also managed many multi-use projects and is well equipped to handle the project demands.

Providing timely responses to the contractor and managing document control is critical to maintaining the project schedule. Royal will manage all project correspondence during active construction, including RFIs, change orders, submittals, monthly pay estimates, and other project documents. Our team intends to answer all RFIs within two business days. We will document all pertinent information and include all RFIs with the final project documents. Similarly, we will review all change orders per LADOTD's specifications and, once recommended for approval, will send for electronic signatures via SiteManager.

Should there be a claim or dispute, our team will provide detailed records and track time and material information to thoroughly process on behalf of LADOTD. The Royal team is also experienced in providing recommendations regarding constructability issues or scheduling disputes and stand ready to support LADOTD, if required.

Substantial Completion:

Once the project reaches substantial completion, our team will conduct a final walkthrough with all stakeholders and develop a final punch list items for the contractor to address. Once addressed, we will coordinate and obtain final project acceptance from all project stakeholders.

Closeout:

After the project is complete, our team will assemble and submit all required closeout documents in accordance with LADOTD standards, including the following:

- Final estimate (zero sum)
- Correspondence
- Weather and working day report(s)
- 2059

- Change orders with required signatures
- RFIs
- Construction layout book

- Certificates of release
- Dispute resolution
- As-built plans submitted with final estimate reflecting all changes made from original plans



Project Schedule:

Royal's team includes experienced critical path schedule reviewers who bring first-hand construction field insight to accurately review contractor schedules for compliance and confirm that time requests are justified.

Typical Schedule: Entity Contract for Terry Parkway: LA23-U.S. 90B (CE&I)



Project Location:

Contact No. 4400029079 Entity Contract for Terry Parkway: LA 23-U.S. 90B (CE&I) Routes: LA 23 and US 90B











Royal's Resident Inspectors and Engineers are thoroughly familiar with local conditions, HMA paving, and other aspects of the project. We are ready to identify and address issues in the field before completion to ensure the project has a long lifespan in Jefferson Parish.



19. Workload:

For all contracts where a firm on the team is a prime consultant or sub-consultant and where a) the consultant selection was made by DOTD, and b) a contract was executed by the consultant and the contracting entity by the date the advertisement for this proposal was posted, list all work meeting the following criteria:

- 1) one of the team's firms is responsible for the performance of the work;
- 2) authorization to perform the work has been provided, as provided in the contract between the consultant and the contracting entity;
- 3) the work has not yet been performed and invoiced; and
- 4) the work is not currently suspended for an indefinite period of time.

For indefinite delivery/indefinite quantity (IDIQ) contracts, list open Task Orders indiviually. List only the portion of the fees attributable to firms on the team.

Firm(s) (ALL FIRMS MUST BE REPRESENTED IN THIS TABLE)	Past Performance Evaluation Discipline(s)*	Contract No. & State Project No.	Project Name	Remaining Unpaid Balance**
Royal Engineers and Consultants, L.L.C.	Road, Bridge	4400024593/ H.015009.5	LADOTD OSBR West Metairie Ave Bridge	\$3,412
Royal Engineers and Consultants, L.L.C.	CE&I/OV	4400024438/ H.010673	Harvey Tunnel Rehabilitation	\$505,682
Royal Engineers and Consultants, L.L.C.	CE&I/OV	4400027010/ H.015018.5	Entity Contract for Lafayette Parish Non-State PVMT Markings	\$45,527

(Add rows as needed)

DO NOT SUM

^{*} The **only** past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other (please specify). If a firm has more than one past performance evaluation discipline for any single project, the firm can use multiple rows to express the remaining unpaid balance per evaluation discipline.

^{**} Round to the nearest dollar. **Do not** round to the nearest thousands. If there are no active contracts with a remaining unpaid balance, place N/A in the Remaining Unpaid Balance column. NOTE: ALL FIRMS MUST BE REPRESENTED IN THIS TABLE. LEAVING THE "REMAINING UNPAID BALANCE" COLUMN BLANK IS NOT ACCEPTABLE.



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. Otherwise, leave this section blank.

Royal Engineers and Consultants, L. L. C.

Michael Pugh, PE



LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LAPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com

Mr. Michael Leon Pugh Jr.

License/Certificate Type - Number PE.0030911

Expiration Date 03/31/2026

Status: Active

Alec Carter O'Brien, PE



LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LAPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com

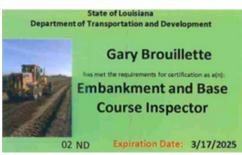
Mr. Alec Carter O'Brien

License/Certificate Type - Number PE.0043647

Expiration Date 03/31/2026

Status: Active

Gary Brouillette











Robert Klare, PE



LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LAPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com

Mr. Robert Wesley Klare

License/Certificate Type - Number

Expiration Date 03/31/2025

PE.0042991

Status: Active



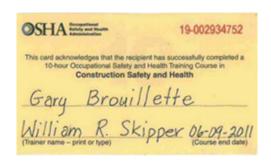
LA Specific Traffic Control Supervisor Refresher (TCS Refresher) 12-3-21-Christopher Barrilleaux & Alec O'Brien

This letter will serve as temporary proof of successful course completion until the above listed employees receive their official certificates from the American Traffic Safety Services Association (ATSSA).

Should there be any questions regarding the above, please contact the undersigned

Thomas L. "Tom Ervin - ATSSA Master Instructor





PROOF OF TRAINING

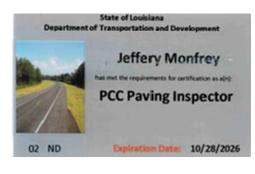
Chaz Dunn

has attended
Traffic Control Technician-LA State Specific



Jeffrey Monfrey









Chad Albert





TRAFFIC DOC, L.L.C. Thomas L. Ervin 269 Evangeline Drive Mandeville, LA 70471 985.373.0534 Mobile

October 23, 2023

This is to certify that the below listed employee of Royal Engineers & Consultants has successfully completed traffic control training courses presented by the American Traffic Safety Services Association (ATSSA) and in accordance with the requirements of the Louisiana Department of Transportation and Development (DOTD)

LA Specific Traffic Control Supervisor Refresher (REF) - New Orleans, LA - 10/20/23 - Chad

This letter will serve as temporary proof of training until the above listed employee receives his official course completion certificates from the American Traffic Safety Services Association (ATSSA). This letter is void in 60 days.

Should there be any questions concerning this matter, please contact the undersigned at the

Yours in highway safety, omas L. Ervin, ATSSA Master Instructo

Chaz Dunn

11/9/2022 to 11/9/2026 Training Valid Through

New Orleans, LA

PROOF OF TRAINING

has attended
Traffic Control Technician-LA State Specific



Dunn, Chaz has successfully completed

2016 HMA Paving Inspection Specialty Area

March 27, 2023

3CORE = 100 0 State of Louisiana

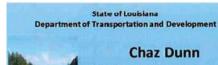
Department of Transportation and Development



Awards this certificate to Chaz Dunn

Successful Completion of the Requirements for Certification in Asphalt Concrete Paving Inspection

> Kristpl War Department Certifying Authority



President CFO

has me't the requirements for certification as a(n): **Asphalt Concrete Paving** Inspector/Technician











Troxler Electronic Laboratories, Inc. P.O.BOX 12057 · 3008 E. Cornwallis Road - Research Triangle Park, NC 27709 Phone: (919) 549-8661 · Fax: (919) 549-0761 · www.troxlerlabs.com



Thomas L. Ervin Traffic Doc, LLC 269 Evangeline Drive Mandeville, LA 70471-1894 Phone 985-373-0534

Dec. 3, 202

To Whom It May Concern,

This is to verify that the below listed employees Royal Engineers & Consultants have successfully completed ATSSA traffic control training courses in New Orleans, LA as described below:

LA Specific Traffic Control Technician (TCT) 11-30-21 – Meaghan Faherty, Ryan Schellhaas, & David Schroeder

LA Specific Traffic Control Supervisor (TCS) – 12-2-21 – Meaghan Faherty, Ryan Schellhaas & David Schroeder

LA Specific Traffic Control Supervisor Refresher (TCS Refresher) 12-3-21-Christopher Barrilleaux & Alec O'Brien

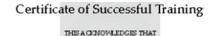
This letter will serve as temporary proof of successful course completion until the above listed employees receive their official certificates from the American Traffic Safety Services Association (ATSSA).

Should there be any questions regarding the above, please contact the undersigned at the above captioned address.

Best Regards,

Thomas I "Tom" Engin - ATSSA Master Instructor

Meaghan Faherty



Meaghan Faherty

HAS BEEN RECOGNIZED FOR SUCCESSFUL COMPLETION OF TRAINING IN ORACLE PRIMAVERA P6 PROFESSIONAL-ADVANCED

A UGUST25 - 24, 2022



TERVINILEE, PIME PIMESP SE. PEDIETT TOTAL CLOBAL PEDIETT MANAGEMENT, LIC









21. QA/QC Plan:

If the advertisement requires submission of a QA/QC plan, include it here. Otherwise, leave this section blank.

If a QA/QC plan is included in this section and was not required by the advertisement, it will be redacted.



22. Sub-Consultant Information:

If one or more sub-consultants will be used, provide the name, address, point of contact and phone number for each. Otherwise, leave this section blank.

Firm Name (Name must match as registered with Louisiana's Secretary of State)	Address	Point of Contact and Email Address	Phone Number
N/A			



If location is an evaluation criterion for this advertisement and the prime consultant intends to establish a local presence, describe the plan for doing so. Otherwise, leave this section blank.

Any information included in this section will be redacted if not required by the advertisement.